Region 10 Vision, Mission, Strategic Priorities and Goals

July 1, 2016-June 30, 2019

Vision: Providing a seamless and integrated workforce delivery system for businesses and individuals by:

- 1. Ensuring accessibility for all individuals, including those with barriers to employment.
- 2. Sustaining and strengthen regional economic growth through innovative sector partnerships
- 3. Creating pathways that connect a pipeline of educated and skilled workers to current and emerging industries leading to self-sufficient careers.

Mission: Effectively contributing to Iowa's Creative Corridor's quality of life by connecting businesses and individuals to workforce solutions.

Strategic Priorities and Goals:

Priority #1. Community Awareness of Integrated Workforce System: Design an integrated workforce system that focuses on increased awareness of the workforce system with external customers (businesses) and internal customers (four core partner programs).

Goal	Responsible Party	Estimated Date	Progress Report
1.1 Develop a Workforce	Core Partners	June 30, 2017	July-September 2016: Joint workgroup (4 core
System Orientation for use			partners) working on integrating business service
with Businesses and			activities.
Customers.			October 2016: Report out to full staff with an action
			plan ready to implement.
			December 2016-Implementation Workgroup
			Meeting. Starting to work on implementation of
			business services joint outreach and orientation.
			March 2017-Workgroup team met with KCC
			Marketing. Will be developing an outline and

			gathering video for a short 3 minute video to be used with new enrollments, on facebook and with partners to share what workforce system means. June 2017-Video finalized, shared with board, and beginning to be used in orientations, workshops, marketing.
1.2 Increase visibility through joint outreach, marketing and awareness campaigns, especially seeking local media outlets.	Core Partners	December 31, 2017	July-September 2016: Joint workgroup (4 core partners) working on integrating outreach activities and education the public on the full workforce 'system' of services. October 2016: Report out to full staff with an action plan ready to implement. December 2016-Implementation Workgroup Meeting. Starting to work on implementation of activities, including a tool for staff and partners to know and understand all WIOA services, activities and referral process. Jan-March 2017-Teams have developed a referral tool for staff and partners. Almost ready for print. Developing "display boards" outlining all workforce services to be displayed with all partners and used at job fairs, etc. November 2017-January 2018-Food Assistance Outreach. Received list of all food assistance participants in 7 county region. Will conduct a mailing to invite them into a "lunch and learn" or "supper and learn" to hear about services available at IowaWORKS, and how to access training and other workforce program services. Sessions will be held in January 2018. Planning happening now. Should reach around 17,000 household. February 2018-Hosting Lunch and Learn events in Iowa City and Cedar Rapids (two in CR). Planning

			smaller lunch and learn sessions for March in rural counties (Washington, Iowa, Cedar, Benton and Jones).
1.3 Provide ongoing staff training, continuously integrate services and evaluate regularly.	All Workforce Partners	Ongoing	June 2016-Team members attended WIOA conference. September 2016-Team members attended training on enter business services October 2016-Workforce Partner In-Service. Teams will present on work group efforts, field questions. December 2016-Implementation Workgroup Meeting. Starting to work on implementation of activities, including a tool for staff and partners to know and understand all WIOA services, activities and referral process. Developing electronic referral tool. February 2017-All 4 core partners completed a day long training together. Worked on teamwork and partnership with an outside speaker. Collected next steps from team members, and surveyed team members on what we should do to keep momentum going. Developing ongoing trainings, and silobreaking activities. June 2017-Completed COLORS training with all staff. May-June 2017-Planning fall team building activities at Camp Wapsi. August 2017-Finalized planning for Camp Wapsie team building in October. October 2017-Hosted team building at Camp Wapsie. 93 team members in attendance from IowaWORKS, KCC Adult Basic Ed, IVRS and IDB.

			November-December 2017-Reevaluating expectations for customer service. Developing as a team, and identifying training needs. Will be adding expectations into IowaWORKS team member evaluations moving forward. Jan-Feb 2018-Planning and hosting Disability Services and Experience event for staff during President's Day all staff inservice. Will bring together all core partners in Region 10 plus Title 1 and 3 from Davenport and Burlington. Will share results of training and some activities with RWDB in March 2018.
1.4 Develop a referral process between the four core programs which includes a hand off and follow up process.	Core Partners	December 31, 2017	July-September 2016: Joint workgroup (4 core partners) working on developing a more efficient referral tool and method. October 2016: Report out to full staff with an action plan ready to implement. Jan-March 2017-Team is researching options for making electronic referrals. SmartSheet is being researched as a quick tool. May 2017-Also looking at a google doc that can be shared among partners. GeoSolutions software system train-the-trainer training begins in May. Will be sending several staff to start transition process. New system has built in referral tool. July-September 2017-Finalized referral guide. Created online referral tool, and gathered feedback from partners.
1.5 Inform customers of career pathways and occupations that lead to self-sufficiency.	Core Partners with Sector Boards	June 30, 2018	June 2016-RWDB met with Advance Mfg Sector Board to learn about pathways and workforce needs September 2016-RWBD met with Customer Service/Insurance/Banking Sector Board to learn about pathways and workforce needs.

November 2016-Hosted apprenticeship awareness event with 23 businesses and 11 job seekers.
May 2017-Promoting and recruiting non-native
English speakers to a free Transportation
Communication class that educates them on the
various career pathways in transportation and
logistics and prepares them to enter into those
training programs.
June-July 2017-Preparing to host Industry Sector
Board facilitators for a lunch and learn with
workforce partners.
September 2017-hosted sector board facilitators,
with goal of re-convening to focus on "opportunity"
clients served through IowaWORKS. Meeting may
be with Jennifer Daly and board chairs.
October-November 2017-Representative attended
training and planning sessions with the 6 Sector
Board leadership committees. Being available for
questions/input as they work on developing
coordinated strategies between the boards.

Priority #2. Preparation of the Workforce: Design, develop and offer training for individuals, including those with barriers to employment--to prepare for current and emerging industry workforce skill requirements. Support the region's workforce through pathways that provide advanced, skilled and future ready workers.

Goal	Responsible Party	Estimated Date	Progress Report
2.1 Design and develop	Core Partners	June 30, 2017	November 2016-Meeting with Financial
career exploration and			Services/Insurance/Customer service board to review
training pathways (including	Advanced		next steps to increasing partnerships between
basic, soft and hard skills),	Manufacturing Sector		IowaWORKS and this board.
especially focused on	Board		November 2016-January 2017-Met with leadership
Advanced Manufacturing			of Financial Services/Customer Services/Insurance
and Financial			sector board. They identified an outline for basic

Services/Insurance/Customer	Financial		customer service and industry training/awareness that
Service sector board	Services/Insurance		could be completed through IowaWORKS
pathways.	and Customer		workshops. They will be working with the full board
	Service Board		to outline what this might look like and help with
			implementing by offering their time/tours/locations
			for portions of the workshops. Sector board
			leadership would like to present to WIOA partners to
			educate on their industry and workforce needs.
			May – June 2017-Transportation Communication and
			pathway class held and participants reviewed and
			selected next step in pathway. Assisted with
			additional support and referrals to continue on
			pathway.
			October 2017-Attended Apprenticeship training
			through Harper College, with goal of learning how to
			develop an appropriate pre-apprenticeship program
			that could be offered at IowaWORKS.
			Ongoing-Attending SB facilitator meetings, Sector
			training in Coralville, and SB meetings.
			February 2018-Exploring opportunities to develop
			pre-apprenticeship training for established union
			apprenticeship programs utilizing GAP/PACE/Title 1
			funding.
2.2 Provide training	Core Partners	Ongoing	To be completed-FS/I/CS sector board leadership
information on STEM and		June 30, 2017	would like to present to WIOA partners to educate on
high-demand occupations in		(aligned with goal	their industry and workforce needs.
the Creative Corridor.		2.1)	August-September 2017-Ongoing work with refugee
			groups. Beginning work with Nordstrom to develop
			training program incorporating English language
			training, occupational skills training in
			warehouse/shipping/receiving and soft
			skills/employability skills for refugee groups.

2.3 Provide tools, resources, and services to reduce barriers to work and education/training.	Core Partners	Ongoing	Ongoing-Support services proved to customers in training. February 2018-All core partners will learn about the many free resources available to individuals with disabilities, especially blindness.
2.4 Align partner services to training pathways to reduce barriers and ensure customers receive needed support.	Core Partners	December 31, 2017	Fall 2016-Developed a referral tool. Workgroup of local core partners is turning tool into a more user-friendly online/fillable form. Goal is to complete by January 2017 and present to all workforce partners. December 2016-Implementation workgroup met to begin turning tool into electronic format. Plan to present to full workforce partner system team at January partner meeting. February-March 2017-Development of a basic skills in transportation certificate targeting ESL participants to help them pathway into Class A, B and Transportation Specialist training May 2017-Class began in May with 9 students. Aug-Sept 2017-Combining Adult Basic Ed, Title 1 training services and IowaWORKS job readiness services together to present to Nordstrom a plan to train refugees to pipeline into the warehousing/shipping/packaging industry.
2.5 Expand access to training and education opportunities through the use of distance learning tools, videoconferencing, and other technology.	Core Partners	June 30, 2017	Ongoing-FS/Ins/Banking creating IowaWORKS workshops around sector needs. Discussed using online modules created by businesses, or linking into businesses directly to facilitate portions of training. July 2017-Will begin implementation talks with Industry Sector Board facilitators in July 2017 at lunch and learn meetings. February-March 2018-Update RWDB member training, and implement through face to face and

			online training formats for new and current board members.
2.6 Co-enroll participants in core partner programs as appropriate to provide participants with access to needed and available services.	Core Partners	Ongoing	December 2017-Implementation workgroup is finalizing a flip charge to help WIOA staff, workforce partners, and customers have a clear visual on what services are available, who might be eligible and how to connect. March 2017-Flip chart "referral tool" almost ready for print. June 2017-Final referral tool edits submitted. Final product being updated and prepared for printing. Strong request for this tool among not just staff, but other partners. Video received final edits and is being prepared for final version. October-November 2017-Developing partnerships with Four Oaks Total Child 2.0 project to link youth ages 16-26, who are getting close to age 18 or are already 18+ and have aged out of the original Total Child project. Will be working to connect these youth with Creating Futures consultants to assist them with using full menu of services to reach a wage of \$17 per hour by age 26. Developing linkages, program maps, and information sheets to outline possible pathways depending upon student's age and situation.

Priority #3. Effective Business Engagement: Engage more effectively and widely, and collaborate more extensively with employers in workforce planning. Provide access to individuals with workforce resources aligned to business needs and the region's current and emerging sectors to bolster regional workforce competitiveness.

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3.1 Support all regional sector board work focusing on Advanced Manufacturing, Financial Services/Insurance/Customer Service, and STEM by ensuring alignment to regional workforce needs/demands.	Core Partners RWDB	Ongoing	November 2017-Meeting with FS/Ins/CS board to review meeting with RWDB in September and identify areas for increased partnership. Ongoing-Working with leadership of FS/Ins/CS Sector Board to present to WIOA staff on industry and workforce needs. May 2017-Transportation Communication class and pathway options for non-native English speakers.
3.2 Create workforce system programming aligned to local business demands/needs.	Core Partners RWDB Sector Boards	Ongoing	Ongoing-Developing in house workshops around FS/I/B sector needs. Discussed using online modules created by businesses, or linking into businesses directly to facilitate portions of training. January-February 2017-Developing in partnership with ABE/ESL a pre-training/pre-employment pathway for IAC impacted workers including additional courses for these workers within computer literacy, ESL classes, linkage with ongoing job readiness and job search classes, that pathway into employment or additional training. August/September 2017-Working collaboratively with Nordstrom to develop a program targeting refugee population wishing to enter into a warehousing pathway
3.3 Integrate current apprenticeship career opportunities into career and training pathways and expand apprenticeship opportunities with regional employers.	Core Partners Apprenticeship Employers	June 30, 2018 Ongoing	November 2017-Hosted an apprenticeship awareness event with 23 businesses and 11 job seekers. Have developed 2 new leads for businesses interested in apprenticeships and are helping 5 job seekers enter into more intensive services.

			December – January 2017-Several apprentices impacted by recent layoffs at several companies. Enrolling and serving these apprentices by continuing their classroom training and helping them connect with similar apprenticeship opportunities in the region. June 2017-Wrapping up SP-NEG and JD-NEG grant activities with participants. Continuing to develop pipelines of workers for current and new apprenticeship opportunities. Continuing services as allowed through formula DW funds for enrolled participants.
			October 2017-Researching pre-apprenticeship programs which could be offered free as a workshop to IowaWORKS participants. Developing linkages with Lake College. February 2018-Meeting with apprenticeship programs to identify core pre-apprenticeship skills needed and how IowaWORKS, GAP/PACE, and Title 1 funds could be used to support customers obtaining these skills.
3.4 Develop systems to better prepare and help individuals with barriers to employment to enter into training career opportunities and long-term employment.	Core Partners	Ongoing	January-February 2017-IowaWORKS is developing in partnership with ABE/ESL a pre-training/pre-employment pathway for IAC impacted workers including additional courses for these workers within computer literacy, ESL classes, linkage with ongoing job readiness and job search classes, that pathway into employment or additional training. Ongoing-improving process to refer job ready candidates to business services team. Making

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adjustments to staffing to create a stronger link and
job placement process for candidates.