## REGIONAL WORKFORCE CEO CONFERENCE CALL AGENDA

Thursday, November 30, 2017

Call-in Number 712-256-8359, ID #29138 9:30 – 10:15 a.m.

	9;30 – 10:15 a.m.
1.	Call to Order – Randy Hickey  a. Roll Call – Vicki Corbin
2.	Approval of the Minutes of the September 27, 2017 RWDB/CEO Meeting a. CEO Action – Randy-Hickey Long &
3.	Approval of the Agenda and Conflict of Interest Review  a. CEO Action – Randy-Hickey
4.	Financial Report – Kaylene Page  a. CEO Action – Randy Hickey Longe
5.	Director's Report – Kaylene Page  a. Board Structure  i. CEO Action – Randy-Hickey  b. U.S. DOL Recommended Review
6.	Approval  a. CEO Action – Randy Hickey – Long of CEO
7.	Partner Report — Mone
8.	Economic Round Table
9.	Other Business
10.	Adjournment

## **RWDB-CEO** Joint Meeting Minutes

## **September 27, 2017**

The Regional Workforce Development Board-Chief Elected Officials joint meeting was held in Looft Hall at Iowa Western Community College in Council Bluffs. In attendance were:

RWDB members: Kim Gee, Scott Robinson (phone) and Heidi Pringle-Bates

CEO-RWDB: Randy Hickey

CEO members: Walter Utman, Scott Belt, Roger Schmitz and Alan Armstrong

Others in attendance: Terri Amaral – IWCC, Jason Landes – IowaWorks, Randall McQueeney – IowaWorks, Cindy Wetterlind – Title I Program, Kaylene Page - IWD, Joey Choate – Proteus, and Vicki Corbin - Chamber

Members absent: RWDB members: Lori Shields, Dave Pedersen, Lane Plugge, Jason Sherer and Jim Carroll

CEO members absent: Lonnie Mayberry, Matt Walsh and Frank Waters

- 1. Call to Order and Introductions Kim Gee
  Kim called the meeting to order. We went around the room to introduce ourselves to a couple of
  new members.
- 2. Approval of the Minutes of the July 26, 2017 RWDB/CEO Meeting
  - RWDB Action Kim Gee
     RWDB didn't have a quorum for the September 27<sup>th</sup> meeting. We will schedule a conference call at a later date to approve the minutes.
  - CEO Action Randy Hickey
     A CEO motion was made by Randy Hickey, seconded by Walter Utman to approve the
     July 26, 2017 meeting minutes. Motion approved unanimously.
- 3. Approval of the Minutes of the August 16, 2017 RWDB/CEO Meeting
  - RWDB Action Kim Gee
     RWDB didn't have a quorum for the August 16<sup>th</sup> meeting. We will schedule a conference call at a later date to approve the minutes.
  - CEO Action Randy Hickey
     A CEO motion was made by Alan Armstrong, seconded by Roger Schmitz to approve the August 16, 2017 meeting minutes. Motion approved unanimously.
- 4. Approval of the Agenda and Conflict of Interest Review
  - RWDB Action Kim Gee
     RWDB didn't have a quorum for the September 27<sup>th</sup> meeting. We will schedule a conference call at a later date to approve the Agenda and review any conflict of interest.
  - CEO Action Randy Hickey
     A CEO motion was made by Walter Utman, seconded by Scott Belt to approve the

## Agenda. Motion approved unanimously.

### 5. Financial Report - Kaylene Page

Kaylene went over the Financial Report. Pointed out that funding was received for Sector Partnership National Emergency Grant (SP-NEG).

- RWDB Action Kim Gee
   RWDB didn't have a quorum for the September 27<sup>th</sup> meeting. We will schedule a conference call at a later date to approve the financials.
- CEO Action Randy Hickey
   A CEO motion was made by Roger Schmitz, seconded by Walter Utman to approve the Financial Report. Motion approved unanimously.

### 6. Director's Report - Kaylene Page

- Kaylene went over the report.
- On October 19, 2017 there will be a Job Fair at the Shenandoah Historical Society.
- Kaylene will be providing us with a RWDB/CEO Board handbook at the next meeting.
- She also shared some IWD success stories.

## 7. Sector Board Reports - Shalimar Mazetis, Starlyn Isaacson and/or Terry Bailey

- There was some discussion regarding the Sector Board website. That website is www.workforcealignment.com

### 8. Partner Report

- Terri Amaral went over a flyer she provided on IWCC Adult Education & Literacy.
- Sally Prange wasn't able to make this meeting but Terri handed out a flyer in her absence informing us that October is National Disability Employment Awareness Month and that there will be a Ribbon Cutting and celebration on October 2, 2017 at the Omni Center in Council Bluffs.

#### 9. Economic Round Table

- Randy Hickey mentioned that Orscheln's in Fremont County will have a grand opening.
   This is a Sporting Goods store.
- Kim Gee mentioned that Bank of Iowa will be building in downtown Clarinda.
- Walter Utman mentioned that Carry On is still looking for welders.
- Scott Belt mentioned that two retailers are looking to come into town.
- Joey Choate mentioned that Proteus is looking for new clients so if you know of any please send them his way.

#### 10. Other Business

- Kim Gee mentioned the One Stop Certification that this Board must complete by December 31, 2017. Some received the documents from Ben Humphrey's assistant. It's a very long document. There will be a meeting with just a couple of Board members to go over the assessment. Randall McQueeney has gone through the certification so he will get back to the Board on how to go about doing the certification.

## 11. Adjournment

### IOWA WESTERN COMMUNITY COLLEGE WIOA Fiscal Year 18 Budget

10/31/2017 FY18

		10/31/2017				
Percent of Program Year Elapsed	FY1	18			FY17	
33%						
	BUDGET	Y-T-D	%	BUDGET	Y-T-D	%
	7/1/2017	EXPENSES	EXP	7/1/2016	EXPENSES	EXP
Operating Expenses						
Salaries						
Staff Salaries	220,644	56,804	26%	153,360	45,879	30%
Insurance	58,129	14,611	25%	54,187	20,619	38%
FICA	16,879	4,097	24%	10,851	3,302	30%
Retirement	19,703	4,882	25%	13,321	3,886	29%
Total Salaries	315,355	80,394	25%	231,719	73,685	32%
Other Operating Expenses						
Board Expenses	6,000	1,087	18%	-	-	0%
Professional Service	-	-	0%	50,000	24,851	50%
Memberships	1,700	1,643	97%	1,800	900	50%
Printing	400	-	0%	1,300	-	0%
Communications	2,880	17	1%	1,079	738	68%
Insurance	2,000	932	47%	1,643	1,350	82%
Rental of Buildings	20,400	4,685	23%	8,187	7,669	94%
Outreach	-	-	0%	-	-	0%
Postage	300	-	0%	50	-	0%
Other Servies (20% Share with IWD)	6,840	64	1%	9,293	-	0%
Group Meeting	=	-	0%		-	0%
Material & Supplies	1,200	331	28%	13,725	4,063	30%
Janitorial & Supplies	-	-	0%	-	-	0%
Out of State Travel	-	-	0%	2,500	-	0%
In State Travel	12,410	1,006	8%	15,500	7,739	50%
Indirect Cost	31,536	8,039	25%	23,172	_	0%
Total Other Expenses	85,666	17,804	21%	128,249	47,310	37%
Total Operating Expenditures	401,021	98,198	24%	359,968	120,995	34%
Participant Services Expenses						
Wep Wages	24,000	-	0%	-	-	0%
Bonus	-	-	0%	1,200	75	6%
Transportation	5,000	2,319	46%	1,000	950	95%
Child Care	1,000	200	20%	600	825	138%
Other Support Serv	1,000	130	13%	250	837	335%
Workshops	2,500	600	24%	65,000	22,479	35%
Intensive Skill Training	48,000	6,586	14%	35,000	10,077	29%
OJT Reimbursements	25,000	12,926	52%	-	=	0%
Rem/Basic Skill Trng	1,000	-	0%	2,000	-	0%
Secondary School Edu.	300	180	60%	250	-	0%
Misc Support Services	2,500	41	2%	1,000	434	43%
Financial Assistance	-	-	0%	-	-	0%
Skill Upgrading	9,000	566	6%	9,000	3,035	34%
Total Participant Services Expenses	119,300	23,548	20%	115,300	38,711	34%
Total Expenditures	520,321	121,746	23%	475,268	159,706	34%

## IOWA WESTERN COMMUNITY COLLEGE WIOA Fiscal Year 18 Budget 10/31/2017

	10/31/20	1/	I	
	FY1	8	FY1	7
	BUDGET	Y-T-D	BUDGET	Y-T-D
Available Funding	7/1/2017		7/1/2016	EXPENSES
Admin	48,682	11,409	63,780	10,401
Adult	87,419	10,140	101,347	30,581
Youth	159,760	30,403	159,683	33,524
Dislocated	191,486	43,915	171,929	67,724
WTED	25,000		-	_
Job Driven	-	<u>- [7]</u>	=	15,121
SP- Neg	-	-	-	2,355
RR SP- Neg	32,400	17,839	_	-
Total Available Funding	544,747	113,707	496,739	159,706
Operating Expenses				
Salaries and Benefits	315,355	80,394	231,719	73,685
Professional Service	-	- 1	50,000	-
Supplies/Materials and Travel	21,150	1,401	31,725	4,063
Other Costs	64,516	16,403	44,881	41,897
Total Program Expenses	401,021	98,198	358,325	119,645
			-	
Staff Assisted Core Services	2,500	600	65,000	-
Intensive Training Services	82,300	7,332	47,250	36,427
Client Support	34,500	15,616	3,050	2,283
Other Participant Expense	-	- 1/4	1,643	1,350
Total Participant Expenses	119,300	23,548	116,943	40,061
Total Expened	520,321	121,746	475,268	159,706
Palamas	04.400			
Balance	24,426		21,471	

## Director's Report

November 15, 2017

## Region 13 Happenings:

- On The Job Trainings:
- o Kjeldgaard Construction Council Bluffs
- o Registered Apprenticeship Outreach:
- o Camblin Mechanical
- National Registered Apprenticeship Week Events
- o November 14th Warren Distribution at Thomas Jefferson High School and Tucker Center and College Center
- o November \_\_\_ Camblin Mechanical at Atlantic High School Reverse Job Fair in connection with Council Bluffs Community School District, Vocational Rehabilitation and VODEC for May 2018

#### Success Stories

• Marquita was referred to WIOA from the Municipal Housing Agency's Housing Choice Voucher Program. She is a single mother of 2 and wanted to take her Nursing Boards, but did not have the money needed to take them. Marquita had worked as a CNA since 2001 and made \$15.71 per hour. She received her Associate's Degree in Nursing in December 2015. Despite assisting multiple co-workers in studying and passing their Nursing Boards, she had failed to pass twice herself. Marquita met with a Career Counselor and discussed the anxiety she felt during testing. This caused her to second guess herself and change answers from her initial instincts. She had found through various practice exams, that she was usually correct prior to changing her answers. They also discussed her skills, enjoyment, and satisfaction she felt after helping others study for and pass their Nursing Boards. Before scheduling her test, she met with a doctor to receive assistance with her test anxiety. Marquita contacted her Career Counselor after taking the tests to announce that she passed her Boards! She is now working as a Registered Nurse making \$32.50 per hour. She is also planning to continue her education to receive her Masters in Nursing so that she can become a Professor and teach at the college level.

## Map of Unemployment Rate (%) in September 2017 (Statewide: 3.0%) (filter the line chart by selecting counties on the map)

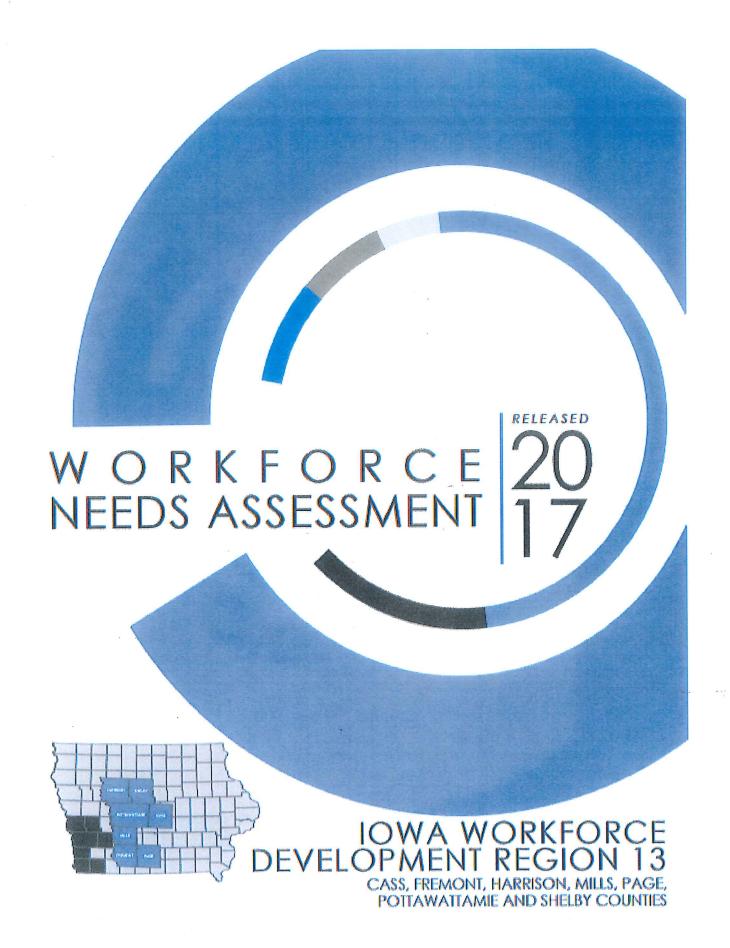
)	1.7% Ly on	2.1 Osc		2.99 Dickin		2.9 Emr		2.39		3.0 Winne	)% ebago	Wo		21 Mtc		2.5 How	ard	2.4 Vinne	%		8% nakee		
3	1.7% Sioux	2.1 O'B		3.59 Cla		2.5 Palo		Kossi		2.5 Hand		3.1 Cer Gor	ro	2.9 Flo		2.7 Chick	%		onic		- (		
7	2.4% Plymouth	2.2 Cher	% okee	2.69 Buer Vist	% ra F	2.2 Pocah	% ontas	2 89 Humb	6 oldt	3.3 Wri		2.3 Fran		3.0 But		2.6 Bren		32 Fay			3.0% Clayto		
7	2.9% Woodbur		2.3% Ida		%	3.2 Calh	2%	3.4° Webs	%	31	0% nilton	3.0 Har		2.7 Gru		3.5 Bla Ha	ick		3% lanar		3% ware		.7%) buque
	3.2% Monon			7% wford		4% arroll		3% eene		4% one		0% tory		5% shall		7% ma	3.2 Ben			4% nn	3.1 Jor		3.1 Jac
		2.6% arrison	S	2.3% Shelby	3.1 Audi	1% ubon	2.9% Guth	% rie C	2 29 Dalla	% as	3.09 Polk		3.0 Jas			.7% eshiel	2.2 lov			5% nson	2.6 Cer		3.79 Sco
	C. C.	2. Pottav	7%		3.4 Ca	%	2.8° Ada	%	3.1°	% son	2.69 VVari	% en	2.69 Mario	% N	3.29 lahas	6 ka h	3.6% Ceoku	k VVa	2.6% ishin	gton		.0% cating	100
		2.7 Mi		3.09 Vlont go		2.2 y Adai		3.0% Union		2.99 Clar		2.89 Luca		4.39 Morro		5.3% Wapel	o Je	3.3% If ere		3.1% lenry	Louis	a %	
		2.7 Fren	7% nont	3.6° Pag		2.6 Tayl		2.6% Ringgo		2.4° Deca		3.39 Wayı		4.0% pano		4.4% Davi		3.2% n Bu		5.6	es M	oines	

## Data Table (Not Seasonally Adjusted)

Year of Date	 Month of Date	E11 E11 E	Geography	Area Name	Labor Force	Employment	Unemployment	Unemployment Rate
2017	 September		County	Cass County	7,280	7,030	250	3,4%
				Fremont County	3,880	3,770	110	2.7%
				Harrison County	7,500	7,400	200	2.6%
				Mills County	7,400	7,200	200	2.7%
				Page County	6,310	6,080	230	3.6%
				Pottawattamie County	49,000	47,700	1,300	2.7%
				Shelby County	6,560	6,410	150	2.3%

## Data Table (Not Seasonally Adjusted)

encod ecta to	Month of Date	Geography	Area Name	Labor Force	Employment	Unemployment	Unemployment Rate
	September	County	Cass County	7,270	7,080	200	2.7%
			Fremont County	3,970	3,830	140	3,4%
			Harrison County	7,600	7,400	200	3.2%
			Mills County	7,400	7,200	200	3.2%
			Page County	6,510	6,200	320	4.9%
			Pottawattamie County	48,700	47,200	1,500	3.2%
			Shelby County	6,780	6,600	180	2.7%
	500 S	Date	Date Geography	September County Cass County Fremont County Harrison County Mills County Page County Pottawattamie County	September County Cass County 7,270 Fremont County 3,970 Harrison County 7,600 Mills County 7,400 Page County 6,510 Pottawattamie County 48,700	September   County   Cass County   7,270   7,080     Fremont County   3,970   3,830     Harrison County   7,600   7,400     Mills County   7,400   7,200     Page County   6,510   6,200     Pottawattamie County   48,700   47,200	September   County   Cass County   7,270   7,080   200     Fremont County   3,970   3,830   140     Harrison County   7,600   7,400   200     Mills County   7,400   7,200   200     Page County   6,510   6,200   320     Pottawattamie County   48,700   47,200   1,500



## 2016 IOWA WORKFORCE NEEDS ASSESSMENT SURVEY

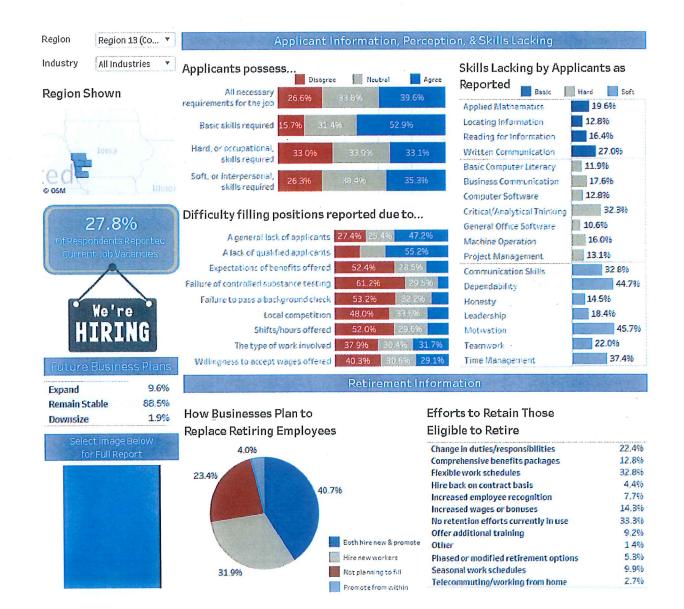


#### INTRODUCTION

lowa Workforce Development (IWD) conducted the sixth Workforce Needs Assessment. In addition to vacancy and retirement data, the survey also addressed the demand for workers and skills required in the workforce. Data regarding benefits offered by employers was also collected and is delineated in the Employment Benefit Analysis. The results of the survey were analyzed on both a statewide and regional basis.

Beginning in August 2016, 1,239 employers operating 1,456 locations in the state were contacted either by mail or email and asked to complete the survey. By the end of the survey period (November 16, 2016), IWD had received 586 responses, yielding a 47.3 percent response rate.





# LABOR MARKET INFORMATION QUICK GUIDE



Iowa Jobs (Iowa Workforce Development)

Iowa's largest job bank. Includes full-time and part-time job openings, resources for job seekers and employers. www.lowajobs.org

#### Labor Market Information Division

The Labor Market Information Division collects, analyzes and prepares a wide array of economic statistics and information that describes geographies in terms of their economic trends, industries, occupations, wages and workforce.

www.iowalmi.gov

#### Indicators

#### Current Employment Statistics (CES)

Monthly estimates of employment, hours and earnings for lows and metropolitan areas based on a business location survey. An estimate of total nonfarm employment is provided for rural counties. CES is considered a leading economic indicator.

www.lowaworkforcedevelopment.gov/ces

### Local Area Unemployment Statistics (LAUS)

Monthly estimates of the labor force, employment, unemployment and unemployment rates based on a household survey. The estimates are created for the state, metropolitan statistical areas, micropolitan areas, combined statistical areas, counties and cities with populations of 25,000 residents or more.

www.iowaworkforcedevelopment.gov/laus

#### Status of the Iowa Workforce and Economy

A brief monthly analysis of the economy and information on lowa's unemployment insurance. This report is available at the bottom of the LAUS page and updated monthly.

www.iowaworkforcedevelopment.gowlaus

## Unemployment Insurance Statistics

Unemployment insurance (UI) data analysis that includes benefits paid and number of UI recipients by county and industry. It also includes statewide UI workload reporting data, employer contribution data and UI trust fund solvency analysis.

www.lowaworkforcedevelopment-gowluistats

#### Industry

#### Employer Database

A searchable database for career exploration, job search, job development, employment support services and related public workforce and public economic development system efforts. Searches for employers can be conducted by industry, county, city, size or name.

www.lowaworkforcedevelopment.gov/employerdatabase

#### Industry Forecasts (Projections)

Long-term industry projections are created every two years and provide numeric information on expected job growth, decline and percent change for a ten-year period. Information is available for the state and IWD regions. Two-year short-term projections are also available for the state and IWD regions.

www.lowaworkforcedevelopment.gowlndproj

### Industry Profiles

Publications on 19 major sectors that provides information on wages, employment, age and gender. The data compares the industry wages and employment over several years, by county, for the State and the nation.

www.lowaworkforcedevelopment.gov/inderofiles

#### Staffing Patterns

Staffing patterns provide detailed information on which occupations are employed in each industry sector/sub-sector (and the reverse). Data is available for the State of lows and by lows Workforce Development (IWD) region.

www.iowaworkforcedevelopment.gov/staffing-patterns

### Quarterly Census of Employment and Wages (QCEW)

Quarterly data on industry employment and wages that includes the number of business locations by selected geographic areas.

www.towaworkforcedevelopment.gov/qcew

#### Occupation

#### Career Exploration Resources

Career publications and guides: Career Outlooks, Hot Jobs, Occupational Profiles and more are available to assist people with making decisions about their future.

www.iowaworkforcedevelopment.gov/career

#### lowa Licensed Occupations

Provides information concerning occupations in Iowa that require a license, certificate or commission issued at the State level. Licensing requirements, associated fees and examination information are available for each licensed occupation.

www.jowaworkforcedevelopment.gov/licensedoccs

#### Iowa Wage Report

Data from the Occupational Employment Statistics (OES) survey is used to provide annual wage estimates using the Employment Cost Index (ECI). Applying the ECI brings wage estimates to a more current level. Data is available for the state, metropolitan statistical areas, IWD regions and balance of state areas (non-metropolitan). www.jowaworkforcedevelopment.gov/jawagereport

#### Job Posting Statistics

Data gathered from the job postings that are published on <u>lowajobs.org</u>. The number of postings open each month for each occupation and county are displayed back to January 2016. This information can be used to get an idea of what jobs are being advertised in lowa.

www.lowaworkforcedevelopment.gov/jp

#### Occupational Employment Statistics (OES)

Annual occupational employment and wage estimates by detailed occupation and major occupational groups for the state, metropolitan statistical areas and balance of state areas (non-metropolitan).

www.lowaworkforcedevelopment.gov/oes

#### Occupational Forecasts (Projections)

Ten-year outlook of occupations for the state and IWD regions in terms of employment, growth rate, type of openings, various wage levels, education, work experience, job training and top skills are created every two years. Short-term (two-year) projections are also available for the state, www.lowaworkforcedevelopment.gov/occpro)

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Staffing patterns provide detailed information on which occupations are employed in each industry sector/sub-sector (and the reverse). Data is available for the State of lowa and by lowa Workforce Development (IWD) region.

www.lowaworkforcedevelopment.gov/staffing-patterns

#### Research

#### College Student Analysis

Survey and analysis of lowe college students (community colleges, private colleges, public universities) consisting of questions pertaining to students' demographics, areas of study, future ambitions, opinions of the State of lowe and factors used to determine if they decide to relocate/stay in Iowa following graduation.

www.lowaworkforcadevelopment.gov/cs

#### **Education Outcomes**

Custom research designed to assist colleges/universities in the determination of the effectiveness of their educational programming through education and wage record matching.

www.jowawerkforcedevelopment.gov/go

#### **Employment Benefit Analysis**

Survey and analysis of benefits (insurance, paid leave, etc.) offered to employees by employers. www.lowaworkforcedevelopment.gov/eba

#### Laboratiod Studies

Labor availability and workforce characteristic (education, wages, benefits, commuting, job search, etc.) study of people between the ages of 18 and 64 based on commuting patterns into a community.

www.iowaworkforcedevelopment.cov/laborshed

#### Regional Profiles

Multiple data source (IWD, BLS, U.S. Census) publication on IWD Regions that provides information about industries, occupations, wages, major employers, workforce indicators, worker demographics and the labor force.

www.iowaworkforcedevelopment.gov/regionalprofiles

#### Workforce Needs Assessment

Employer survey identifying the current and upcoming job vacancies, skills (basic, soft, hard) of applicants, wage expectations and future retirements.

www.lowaworkforcedevelopment.gov/wna

## **Director's Report**

November 15, 2017

## Region 13 Happenings:

- On The Job Trainings:
- o Kjeldgaard Construction Council Bluffs
- o Registered Apprenticeship Outreach:
- o Camblin Mechanical
- National Registered Apprenticeship Week Events
- o November 14th Warren Distribution at Thomas Jefferson High School and Tucker Center and College Center
- o November \_\_\_ Camblin Mechanical at Atlantic High School Reverse Job Fair in connection with Council Bluffs Community School District, Vocational Rehabilitation and VODEC for May 2018

#### Success Stories

• Marquita was referred to WIOA from the Municipal Housing Agency's Housing Choice Voucher Program. She is a single mother of 2 and wanted to take her Nursing Boards, but did not have the money needed to take them. Marquita had worked as a CNA since 2001 and made \$15.71 per hour. She received her Associate's Degree in Nursing in December 2015. Despite assisting multiple co-workers in studying and passing their Nursing Boards, she had failed to pass twice herself. Marquita met with a Career Counselor and discussed the anxiety she felt during testing. This caused her to second guess herself and change answers from her initial instincts. She had found through various practice exams, that she was usually correct prior to changing her answers. They also discussed her skills, enjoyment, and satisfaction she felt after helping others study for and pass their Nursing Boards. Before scheduling her test, she met with a doctor to receive assistance with her test anxiety. Marquita contacted her Career Counselor after taking the tests to announce that she passed her Boards! She is now working as a Registered Nurse making \$32.50 per hour. She is also planning to continue her education to receive her Masters in Nursing so that she can become a Professor and teach at the college level.



## GUIDANCE:

## Local Board Membership Structure Under WIOA § 107(b)

November 9, 2016

## I. Background.

- 1.1. The federal Workforce Innovation and Opportunity Act (WIOA) took full effect on July 1, 2016. WIOA contains two possible state and local workforce development board membership structures: the membership structure itemized in WIOA or "alternative entity."
- 1.2. In their June 29, 2016 letter that conditionally approved the Iowa WIOA Unified State Plan, the U.S. Department of Labor (USDOL) and U.S. Department of Education (USDOE) rejected Iowa's request to have its State Workforce Development Board (State Board) recognized as an alternative entity under WIOA and mandated that Iowa change its State Board membership structure so that it complies with the requirements in WIOA § 101(b).
- 1.3. In October, USDOL performed a WIOA implementation assessment in Iowa of Regions 6 and 15. The assessment was not a formal review. It was intended to gauge where Iowa is in WIOA implementation and offer guidance. Consequently, rather than make formal "findings" as it does in a review, USDOL merely identified "areas of opportunity" and made "recommendations."
- 1.4. USDOL identified the State Board's membership structure as an "area of opportunity" and strongly recommended that Iowa change its State Board membership structure so that it complies with the requirements in WIOA § 101(b).
- 1.5. The WIOA implementation assessment also addressed the membership structure of Iowa's local workforce development boards (local boards). In its implementation assessment report, USDOL identified as an "area of opportunity" the membership structure of Iowa's local boards.
- 1.6. This memo looks at the USDOL recommendation to change the membership structure of local workforce development boards so that each board complies with the membership requirements of WIOA § 107(b). It also provides guidance on how local boards can transition to the WIOA-compliant membership structure.

## 2. USDOL's Recommendation for the Membership Structure of Iowa's Local Boards.

The USDOL assessment team reviewed the membership structures of Iowa's local boards and concluded as follows:

[A]s the State Workforce Board is transitioning to a WIOA compliant board structure, it is highly recommended the State review the local boards serving as "alternative entities" and the benefits a WIOA compliant membership structure would assist in the coordination of programs and resources to support a comprehensive One-Stop Center network to provide integrated services accessible to all jobseekers, workers and businesses. The WIOA compliant Board structure was designed to promote effective relationships between chief local elected officials and economic, education and workforce partners throughout the local area. It is questionable that an "alternative entity" formed under the JTPA in 1996 would be as effective with promoting the vision of WIOA legislation which became effective July 1, 2015.

Thus, USDOL highly recommends each region in Iowa that has not yet done to so transition its local board membership structure to comply with WIOA § 107(b).

## 3. The Vision for Local Boards Under WIOA.

The vision for local boards under WIOA is to serve as a strategic leader and convener of local workforce development system stakeholders. Local boards partner with employers and the workforce development system to develop policies and investments that support:

- 1) Public workforce system strategies that support regional economies;
- 2) The development of effective approaches including local and regional sector partnerships and career pathways, and
- 3) High quality, customer centered service delivery and service delivery approaches.

## 4. The Purpose of Local Boards Under WIOA.

The purpose of local boards under WIOA is to:

- 1) Provide strategic and operational oversight in collaboration with the required and additional partners and workforce stakeholders to help develop a comprehensive and high-quality workforce development system in the local area and region;
- 2) Assist in the achievement of the State's strategic and operational vision and goals as outlined in the Unified State Plan or Combined State Plan; and

3) Maximize and continue to improve the quality of services, customer satisfaction, and effectiveness of the services provided in the local area and region.

## 5. Local Board Duties Before and After WIOA.

Prior to the enactment of WIOA, local boards in Iowa were established under Iowa Code § 84A.4, which set forth the boards' duties. During the 2015 legislative session, the Iowa General Assembly amended Iowa Code § 84A.4 so that it conforms to WIOA § 107(d), which sets forth local board duties under WIOA.

Table I on Page contains a side-by-side comparison of local board duties before and after WIOA. The following graphic breaks down the duties an Iowa local board must perform before and after WIOA.

BEFORE WIOA	AFTER WIOA
5	22
Total Duties	Total Duties

Under WIOA, local boards are required to be entities that take action. They are required to do more than they've ever before been required to do. Giving workforce services professionals from State agencies and community-based organizations a seat, voice, and vote on local boards is integral to enabling local boards to perform their duties and meet their responsibilities under WIOA.

## 6. Representatives of Business.

WIOA § 107(b) and its implementing regulations require that a majority of the local board's voting membership must be representatives of business and that:

- 6.1. At least two of the local board's business representatives must represent small business, as that term is defined by the SBA. The SBA's Table of Small Business Size Standards must be used to determine when a business representative qualifies to serve as a small business representative on the local board.
- **6.2.** Each business representative must an owner, chief executive officer, chief operating officer, or other individual with optimum policy-making authority, or ultimate hiring authority.
- **6.3.** Each business representative must provide employment opportunities in in-demand industry sectors or occupations.

6.4. Each business representative must be appointed from among individuals who are nominated by local business organizations and business trade associations.

## 7. Representatives of the Workforce.

WIOA 107(b) and its implementing regulations mandate that at least 20% of the local board's voting membership must be representatives of the workforce as well as the following requirements.

## 7.1. Labor Organizations.

- 7.1.1. At least two of the local board's workforce representatives must be representatives of labor organizations, where such labor organizations exist in the region.
- 7.1.2. Each of the local board's labor organization representatives must be appointed from among individuals who are nominated by local labor organizations.
- 7.1.3. If no labor organizations exist in the region, representatives must be selected from the other workforce representative groups detailed below in Sections 7.2 through 7.4.

## 7.2. Registered Apprenticeship Program(s).

- 7.2.1. At least one of the local board's workforce representatives must be a representative of a joint labor-management, or union-affiliated, Registered Apprenticeship program within the region.
- 7.2.2. Each Registered Apprenticeship program representative must be a training director or member of a labor organization.
- 7.2.3. If no union-affiliated Registered Apprenticeship programs exist in the region, a representative of a Registered Apprenticeship program with no union affiliation must be appointed, if one exists.

## 7.3. Community-Based Organization(s).

A local board's workforce representatives may include one or more representatives of community-based organizations that have demonstrated experience and expertise in addressing the employment, training, or education needs of individuals with barriers to employment, including organizations that serve veterans or provide or support competitive integrated employment for individuals with disabilities.

## 7.4. Organization(s) Serving Youth.

A local board's workforce representatives may include one or more representatives of organizations that have demonstrated experience and expertise in addressing the employment, training, or education needs of eligible youth, including out-of-school youth.

## 8. Representatives of the One-Stop Delivery System.

WIOA § 107(b) and its implementing regulations include the following requirements for representatives of the local one-stop delivery system.

- 8.1. State Employment Services Office.
- **8.1.1.** Each local board must have at least one representative of the State Employment Service office under the Wagner-Peyser Act.
- 8.1.2. The State Employment Service representative must be the IWD operations manager at the Iowa WORKS One-Stop Center in the Region.
- 8.2. Vocational Rehabilitation Programs.
- 8.2.1. Each local board must have at least one representative of the State programs carried out under Title I of the Rehab Act (other than section 112 or part C of that Title).
- 8.2.2. Iowa has two such programs: one administered by Iowa Vocational Rehabilitation Services (IVRS) and one administered by the Iowa Department for the Blind (IDB).
- 8.2.3. Where possible, a local board should have a representative from both IVRS and IDB.
- 8.2.4. Where having representatives of both IVRS and IDB is not possible logistically, the Rehab Act representative for a local board must be chosen from among those nominated by the Administrator of IVRS and the Director of IDB.
- 8.3. Eligible Training Provider of Adult Education and Literacy Activities.
- 8.3.1. Each local board must have at least one representative of an entity that is qualifies as an eligible training provider administering adult education and literacy activities under WIOA Title II. In order to qualify as an eligible training provider, the entity must provide adult education and literacy activities under WIOA Title II concurrently or in combination with one or more of the following training services:
  - 1) Occupational skills training, including training for nontraditional employment;
  - 2) On-the-job training (OJT);
  - 3) Incumbent working training;
  - 4) Programs that combine workplace training and related instruction, which may include cooperative education programs;

- 5) Training programs operated by the private sector;
- 6) Skill upgrading and retraining; or
- 7) Entrepreneurial training.
- 8.3.2. An entity that does not provide one or more of the training services listed in Section 7.3.1 concurrently or in combination with adult education and literacy activities under WIOA Title II does not meet the membership requirements in WIOA § 107(b) and may not serve on the local board.
- **8.3.3.** If there is more than one entity that qualifies as an eligible training provider of adult education and literacy activities under WIOA Title II within a region or local area, nominations must be solicited from those particular entities.
- 8.4. Institution of Higher Education.
- **8.4.1.** Each local board must have at least one representative from an institution of higher education providing workforce investment activities, including but not limited to community colleges.
- 8.4.2. When there is more than one such institution of higher education providing workforce investment activities in a region or local area, nominations must be solicited from those particular entities.
- 8.5. Economic and Community Development.

Each local board must have at least one representative of an economic and community development entity.

## 9. Optional Members.

The membership of each local board may include representatives of other appropriate entities in the region, including:

- 9.1. Entities administering education and training activities who represent local educational agencies or community-based organizations with demonstrated expertise in addressing the education or training needs for individuals with barriers to employment;
- 9.2. Governmental and economic and community development entities that represent transportation, housing, and public assistance programs;
- 9.3. Philanthropic organizations that service the region; and
- 9.4. Other appropriate representatives as determined by the Chief Elected Official (CEO) Board.

## 10. Nomination Requirements.

- 10.1. Each business representative must be appointed from among individuals who are nominated by local business organizations and business trade associations.
- 10.2. Each representative of a labor organization must be appointed from among individuals who are nominated by local labor organizations.
- 10.3. If there is more than one entity that qualifies as an eligible training provider of adult education and literacy activities under WIOA Title II within a region or local area, nominations must be solicited from those particular entities.
- 10.4. If the local board has only one representative of Vocational Rehabilitation programs authorized under Title I of the Rehab Act, nominations must be solicited from IVRS and IDB may elect to make a joint nomination.

## II. Chairperson Requirement.

The chairperson for each local board must be chosen from among those individuals who are representatives of business.

## 12. Glossary.

For purposes of this Guidance, the following terms have the following meanings.

## 12.1. Chief Elected Official.

The chief elected executive officer of a unit of general local government in a local area. In a case in which a local area includes more than one unit of general local government, the chief elected officials are those individuals designed under the agreement that meets the following requirements:

described in WIOA § 107(c)(1)(B).

## 12.2. Community-based organization.

A private nonprofit organization (which may include a faith-based organization), that is representative of a community or a significant segment of a community and that has demonstrated expertise and effectiveness in the field of workforce development.

## 12.3. Demonstrated experience and expertise.

An individual or entity who meets one of the following criteria:

- 1) Is an individual employed by an organization who has the knowledge and skills necessary to advise other employees of that organization about the education, skill development, job training, career counseling services, and credentials, including services provided through the workforce development system, required to progress toward career goals of such employees in order to meet employer requirements related to job openings and career advancements that support economic self-sufficiency;
- 2) Contributes to the field of workforce development, human resources, training and development, or a core program function; or
- 3) The local board recognizes for valuable contributions in education or workforce development related fields.

## 12.4. Eligible youth.

An individual who is in-school youth or out-of-school youth.

## 12.5. Eligible training provider.

An eligible training provider:

- 1) Is the only type of entity that receives funding for training services, as defined in Section 1.12, through an individual training account;
- 2) Must be included on the State list of eligible training providers and programs under 20 C.F.R. subpart D;
- 3) Must provide a program of training services; and
- 4) Must be one of the following types of entities:
  - a) Institutions of higher education that provide a program which leads to a recognized postsecondary credential;
  - b) Entities that carry out programs registered under the National Apprenticeship Act (29 U.S.C. § 50 et seq.);
  - c) Other public or private providers of training services, which may include:
    - i. Community-based organizations;
    - ii. Joint labor-management organizations; and
    - iii. Eligible providers of adult education and literacy activities under WIOA Title II if such activities are provided concurrently or in combination with one or more of the following training services:

- 1. Occupational skills training, including training for nontraditional employment;
- 2. On-the-job training (OJT);
- 3. Incumbent working training;
- 4. Programs that combine workplace training and related instruction, which may include cooperative education programs;
- 5. Training programs operated by the private sector;
- 6. Skill upgrading and retraining; or
- 7. Entrepreneurial training.

## 12.6. In-demand industry sector.

An industry sector that has a substantial current or potential impact (including through jobs that lead to economic self-sufficiency and opportunities for advancement) on the State, regional, or local economy, and that contributes to the growth or stability of other supporting businesses, or the growth of other industry sectors.

## 12.7. In-demand occupation.

An occupation that currently has or is projected to have a number of positions (including positions that lead to economic self-sufficiency and opportunities for advancement) in an industry sector so as to have a significant impact on the State, regional, or local economy.

## 12.8. Individual with a barrier to employment.

A member of one or more of the following populations:

- 1) Displaced homemakers.
- 2) Low-income individuals.
- 3) Indians, Alaska Natives, and native Hawaiians, as such terms are defined in WIOA section 166.
- 4) Individuals with disabilities, including youth who are individuals with disabilities.
- 5) Older individuals.
- Ex-offenders.
- 7) Homeless individuals.

- 8) Youth who are in or have aged out of the foster care system.
- 9) Individuals are English language learners, individuals who have low levels of literacy, and individuals facing substantial cultural barriers.
- 10) Eligible migrant and seasonal farmworkers, as defined in WIOA section 167(i).
- 11) Individuals within two years of exhausting lifetime eligibility under part A of title IV of the Social Security Act (42 U.S.C. § 601 *et seq.*).
- 12) Single parents (including single pregnant women).
- 13) Long-term unemployed individuals.
- 14) Such other groups as the Governor determines to have barriers to employment.

## 12.9. Optimum policy-making authority.

A representative with "optimum policy-making authority" is an individual who can reasonably be expected to speak affirmatively on behalf of the entity he or she represents and to commit that entity to a chosen course of action.

## 12.10. Registered Apprenticeship Program.

An apprenticeship program registered with the U.S. Department of Labor, Employment and Training Agency, Office of Apprenticeship.

#### 12.11. Rehab Act.

Rehabilitation Act of 1973, U.S.C. § et seq., as amended by WIOA Title IV.

## 12.12. Small business.

This term is defined for purposes of this Guidance by the U.S. Small Business Administration (SBA). The SBA's Table of Small Business Size Standards is broken down by industry using the North American Industry Classification System (NAICS). It is available online at:

https://www.sba.gov/contracting/getting-started-contractor/make-sure-you-meet-sba-size-standards/table-small-business-size-standards (last visited November 21, 2016).

### 12.13. State.

The State of Iowa.

## 12.14. Ultimate hiring authority.

An individual with "ultimate hiring authority" is an individual who is authorized to make the final decision on whether or not to hire an individual to work for a business.

## 12.15. Wagner-Peyser Act.

29 U.S.C. § 49 et seq., as amended by WIOA Title III.

### 12.16. Workforce investment activities.

An employment and training activity, and a youth workforce investment activity.

## 13. Questions.

If you have questions or would like a presentation regarding local board membership structure that meets the requirements in WIOA § 107(b) and its implementing regulations, please contact Ben Humphrey at:

Benjamin.Humphrey@iwd.iowa.gov

## TABLE I:

## Local Board Duties: Before and After WIOA

BEFORE WIOA:	AFTER WIOA:
5	22
Total Duties	Total Duties
Identify workforce development needs in its region.  Assist the state workforce development board and IWD in the awarding of grants or ontracts administered by IWD in the region.  Assist the state workforce development board and IWD in monitoring the performance of ne grants and contracts awarded in the region.  Make annual reports as required by Iowa Code § 84A.IB.  Make recommendations to the state workforce development board and IWD concerning overkforce development.	a. Develop and coordinate the implementation of a four-year comprehensive local workforce development plan that identifies needs, goals, strategies, and policies for the local workforce development plan shall be updated every two years and revised as necessary. A local workforce development plan shall be updated every two years and revised as necessary. A local workforce development plan shall be updated every two years and revised as necessary. A local workforce development plan shall be updated every two years and revised as necessary. A local workforce development plan shall coordinate the convening of the programs, services, and activities in an integrated and streamlined workforce development programs, services, and activities in an integrated and streamlined workforce development system that is data driven and responsive to the needs of workers, job seekers, and employers.  c. Develop and coordinate policies that increase access to workforce services for all lowans, in particular for individuals with a barrier to employment as defined in the WIOA section 3(24).  d. Develop and coordinate the creation of reports as required by lowa Code § 84A.1B.  e. Develop a budget for the local workforce development board's activities in the local workforce development plan, any modifications to the local workforce development board's duties under this section.  f. Convene workforce development system stakeholders to identify expertise and resources to leverage support for workforce development programs, services, and activities in the local workforce development board shall lead efforts to promote engagement among a diverse range of employers and with other entities in the region to do all of the following:  (1) Promote business representation on the local workforce development board sha

 ${\bf r.}\ {\bf Participate}\ {\bf in}\ {\bf the}\ {\bf implementation}\ {\bf of}\ {\bf state}\ {\bf workforce}\ {\bf development}\ {\bf initiatives}.$ 

## TABLE II: MEMBERSHIP STRUCTURE REQUIREMENTS IN WIOA § 107(b)

## Business: Majority

- At least two representatives must be from small businesses
- Business must be in an in-demand industry sector and/or have in-demand occupations
- Must have optimum policy-making or ultimate hiring authority for the business

### Workforce: At Least 20%

- At least two must be representatives of labor organizations
- At least one must be a representative of a joint labor-management Registered Apprenticeship program
- Others may be representatives from community-based organizations with experience and expertise in the field of workforce development

## One-Stop Delivery System

- One IWD operations manager at the local IowaWORKS One-Stop Center
- One representative of an entity that qualifies as an eligible training provider and provides Adult Education and Family Literacy Act activities
- At least one representative of a Vocational Rehabilitation program, nominated by IVRS and IDB
- At least one representative of an institution of higher education providing workforce investment activities, including community colleges
- At least one representative of an economic and community development entity

## Optional

A local board may include representatives of other appropriate entities in the region, including:

- Entities administering education and training activities who represent local educational agencies or community-based organizations with demonstrated expertise in addressing the education or training needs for individuals with barriers to employment;
- Governmental and economic and community development entities that represent transportation, housing, and public assistance programs;
- Philanthropic organizations service the region; and
- Other appropriate representatives as determined by the Chief Elected Official Board.

## TABLE III: WIOA § 107(b) VOTING MEMBERSHIP MATRIX

## SMALLEST BOARD THAT MEETS WIOA § 107(b) REQUIREMENTS

- The following matrix represents the smallest local board voting membership structure that complies with the requirements in WIOA § 107(b).
- A Region may add additional members as voting members. Doing so requires adding additional representatives of business and the workforce in order to maintain their mandatory percentage shares of voting membership under WIOA § 107(b).
- A Region may add optional members as nonvoting members. Doing so does not impact the business and workforce mandatory percentage shares of voting membership under WIOA § 107(b).

Business: 10	Workforce: 4	One-Stop System: 5
52.63%	21.05%	
Small Business	Labor Organization	Economic Development
Small Business	Labor Organization	Institution of Higher Education
Business	Registered Apprenticeship Program	IVRS or IDB
Business	Labor Organization or Community- Based Organization	Adult Education and Family Literacy Act Eligible Training Provider
Business		IWD
Business		

## TABLE IV: WIOA § 107(b) VOTING MEMBERSHIP MATRIX

## LOCAL BOARD WITH BOTH VOCATIONAL REHABILITATION PROGRAMS REPRESENTED

- The following matrix represents a local board voting membership structure that complies with the requirements in WIOA § 107(b). It has representatives of both IVRS and IDB, the two core partners administering Vocational Rehabilitation Programs under the Rehab Act.
- A Region may add additional members as voting members. Doing so requires adding additional representatives of business and the workforce in order to maintain their mandatory percentage shares of voting membership under WIOA § 107(b).
- A Region may add optional members as nonvoting members. Doing so does not impact the business and workforce mandatory percentage shares of voting membership under WIOA § 107(b).

Business: 12	Workforce: 5	One-Stop System: 6
52.17%	21.74%	
Small Business	Labor Organization	Economic Development
Small Business	Labor Organization	Institution of Higher Education
Business	Registered Apprenticeship Program	IVRS
Business	Labor Organization or Community- Based Organization	IDB
Business	Labor Organization or Community- Based Organization	Adult Education and Family Literacy Act Eligible Training Provider
Business		IWD
Business		

## TABLE V: WIOA § 107(b) VOTING MEMBERSHIP

## OTHER POTENTIAL LOCAL BOARD MEMBERSHIP STRUCTURES

- The following chart table contains other potential membership structures for a local board that comply with the requirements in WIOA § 107(b).
- The table is meant to reflect entities that might be present in a given region that should be included as voting members on a local board. For example, a region with a large urban area may have more entities that it wishes to include as voting members on its local board.

Business	Business %	Workforce	Workforce %	One-Stop System	Optional	Total
10	52.63%	4	21.05%	5	0	19
12	52.17%	5	21.74%	5	l	23
13	52.00%	5	20.00%	5	2	25
15	51.72%	6	20.69%	5	3	29
13	52.00%	7	28.00%	5	0	25
14	51.85%	8	29.63%	5	0	27
15	51.72%	9	31.03%	5	0	29
12	52.17%	5	21.74%	6	0	23
14	51.85%	6	22.22%	6	I	27
15	51.72%	6	20.69%	6	2	29
17	51.52%	7	21.21%	6	3	33
11	52.38%	5	23.81%	5	0	21
13	52.00%	6	24.00%	5	I	25
15	51.72%	7	24.14%	5	2	29
12	52.17%	5	21.74%	6	0	23
14	51.85%	6	22.22%	6	I	27
16	51.61%	7	22.58%	6	2	31

## TABLE VI: WIOA § 107(b) VOTING MEMBERSHIP

## Local Board Motions to Propose Transition

## Example A:

## Membership Structure in Table III

I move that the Region [Insert Region's Number] local workforce development board transition to meet the membership requirements in section 107(b) of the federal Workforce Innovation and Opportunity Act with 19 total members, including:

- 10 business representatives;
- 4 representatives of the workforce;
- 1 representative of an institution of higher education providing workforce investment activities;
- 1 representative of an economic and community development entity;
- 1 representative of the State Employment Services Offices to be filled by the Iowa Workforce Development operations manager at the IowaWORKS Center;
- 1 representative of State Vocational Rehabilitation programs, chosen from among those nominated by Iowa Vocational Rehabilitation Services and the Iowa Department for the Blind; and
- 1 representative from an entity that qualifies as an eligible training provider administering adult education and literacy activities under WIOA Title II.

## Example B:

## Membership Structure in Table IV

I move that the Region [Insert Region's Number] local workforce development board transition to meet the membership requirements in section 107(b) of the federal Workforce Innovation and Opportunity Act with 23 total members, including:

- 12 business representatives;
- 5 representatives of the workforce;
- 1 representative of an institution of higher education providing workforce investment activities;
- 1 representative of an economic and community development entity;
- 1 representative of the State Employment Services Offices to be filled by the Iowa Workforce Development operations manager at the IowaWORKS Center;
- 1 representative of Iowa Vocational Rehabilitation Services;
- 1 representative of the Iowa Department for the Blind; and
- 1 representative from an entity that qualifies as an eligible training provider administering adult education and literacy activities under WIOA Title II.

the second secon		(Total Minimum	(Total Minimum Voting Members = 19)	
Business	Name	County	Business	Ideas for Representation
Small Business		Harrison	Rose Vita Continuing Care Retirement Community	Ā
Small Business	Kim Gee	Fremont	Gee Building Systems	
Business		Pottowattamie	Green Hills AEA	
Business	Randy Hickey	Fremont		
Business	Heidi Pringle-Bates Page	Page	Manpower	Steve Baumert (Jennie Edmundson, Pottowattamie
Business	The state of the s	A PARTIE A SANTA SANTA SANTANAN MANAGEMENTAN A SANTANAN SANTANANAN SANTANAN SANTANAN SANTANAN SANTANAN SANTANAN SANTANAN SANTANAN		Mark Ford (FFG Consumting)
Business	A manufacture of the first of t	a de la como de de desenvolte de la company		Randy Romens (Keg Creek Brewing Co., Mills)
Business	and amount for any appropriate contribution of the contribution of the families of the familie			Nate Lincoln (Lincoln Oil, Mills)
Business				Jay Burdic (Mills County Economic Development)
Business				
Workforce			on the control of the	
Labor Organization	James Carroll	Pottowattamie	Mid American Energy	
Labor Organization				
Registered Apprenticeship Program				Camblin Owen Industries
	er de merte fergeleist is fan 'emper a sin demonstration with series	AND THE RESIDENCE AND ADDRESS OF THE PARTY O		Warren Distribution
Labor Organization or Community-Based Organization	uoi			Centro Latino
One Stop System	And the second s		The second secon	
Economic Development	:Lori Shields		Council Bluffs Area Chamber of Commerce	
Institution of Higher Education			Iowa Western Community College	Libby Woods
IVRS			Iowa Vocational Rehabilitation	Sally Rolf
ABE			lowa Western Community College	Terri Amaral
M			Iowa Workforce Development	Randall McQueeney
		SEPTEMBER OF THE PROPERTY OF T		
	Dave Pedersen	Shelby	Elected official	The second secon
	Scott Dobinson	Case Comminity College Refired	ane Refired	The second secon

SCOTT 1ST 2rd

## Appointment Resume for Regional Workforce Investment Board please type or print clearly. Use additional sheets as necessary.

Entire form must be completed for consideration by the Governor's Office. Additional information on Regional Boards and the appointment process are available in the Iowa Administrative Code (877 IAC 6.1-11).

PERSONAL DATA	·	·	
First Name Theresa	MI E Last Name	Amaral	Mr/Mrs/Miss/other Mrs.
Legal Residence 2918 Zinnia Road			
City Elk Horn	State IA	Zip 51531 County	Audubon
Home Phone 712-764-3600	Email Addre tamaral@iwo		
Employer or Business Name <u>Iowa I</u>	Western Community College		
Address 2700 College Road, Kini	ney Hall		
City Co. Bluffs	State IA Zip 5	County	Pottawattamie
Occupation Adult Education &	& Literacy Coordinator		
Business Phone 712-325-3267	Fax 712-325-3	708 Cell P	hone 402-639-3974
Of what race or ethnicity do you conside  Black/African-American  Asian or Pacific Islander  Birthdate: 10 / 08 / 59  Are you registered to vote in Iowa? Y  SSN#  EDUCATION List schools attended, School	□White/Caucasian □American Indian or A □Female □Male □ Indicate political affiliation: _	Alaska Native □Other Are you a citizen of the U □Democrat _x Repub	please specify inited States? □Yes □No lican No Party
Abraham Lincoln HS	Co. Bluffs, IA	75-78	
University of Northern Iowa	Cedar Falls, IA	'78-'82	B.A. Elem Ed
Elected Offices, State Appointed Po	ositions or Membership on Wor	kforce Related Boards or	Councils:

EMPLOYMENT & E beginning with most rec	XPERIENCE List major paid employ ent experience. A Current resume may b	ment & significant volunteer activi e submitted for this section.	ties. List chronologically
Dates (from-to)	Employer/Organization	City & State	Title/Position
'85-'88	Dighton-Rehoboth School Distric	t Rehoboth, MA	3 <sup>rd</sup> grade teacher
'90-'current	Iowa Western Community College	co. Bluffs, IA	Instructor, AEL Coord
'11-'17	VODEC	Co. Bluffs, IA	Board of Directors
Board. Provide informa groups, or other associate	INTMENT Describe in detail why you tion about your background including y tions. section on a separate sheet.	are interested in serving on a Regio our involvement in community org	mal Workforce Investment anizations, religious and civic
Assigned position. It	is crucial to have guidance over wo	rkforce activities. I work with	adults who are most at-
Risk and often ne	ed multiple support services to attai	n gainful employment. While i	ny focus is often on the
Education piece, the	overall goal is to get these folks reac	ly for employmentand all thi	s entails (education, soft
Skills, skills training,	post-secondary and short-term train	ing, etc). Being a part of the R	WIB is an honor and I
Look forward to work	sing with the businesses, labor reps,	appointed officials, and other i	mportant agencies in our
Region.			
		Carine and the second	
Signature ************************************	mary) ***********To be filled out by person i (print name)	Date: // eferring candidate************************************	<u>  13   17</u> **********
Organization:	(// mt mame)		
Title:	on (what specific qualities does th	is naucom nagang which woul	d make them a good
member of the Regio	onal Workforce Investment Board	is person possess which would	
	•	the fields to the state of the	
			management of the second secon
*****	******To be filled out by Chief E	lected Officials of the Region	*****
Business School Di College	istrict City Official Other o be considered by the Governor:	County Elected Official Community College	
	Air, and Air	and the second s	
Signature of CEO Chair	or designee	Print name:	

Scott WALTER and

## Appointment Resume for Regional Workforce Investment Board please type or print clearly. Use additional sheets as necessary.

Entire form must be completed for consideration by the Governor's Office. Additional information on Regional Boards and the appointment process are available in the Iowa Administrative Code (877 IAC 6.1-11).

PERSONAL DATA	
First Name Steven MI P. Last Name Baumert Mr/Mrs/Miss/other Mr	
Legal Residence 417 Fawn Park Circle	
City Council Bluffs State IA Zip 51503 County: Pottawattamie	
Home Phone 712-328-0754 Email Address steve.baumert@nmhs.org	
Employer or Business Name Methodist Jennie Edmundson	
Address 933 E. Pierce Street	
City Council Bluffs State IA Zip 51503 County Pottawattamie	
Occupation President and CEO	
Business Phone 712-396-6222 Fax 712-396-6288 Cell Phone 402-250-252	2
To assist us in providing balance and to meet our goal of increased diversity within the membership of boards and commissions, we appreciate your response to these questions. Under state and federal law, this information may not be used to discriminate against yo	u.
Of what race or ethnicity do you consider yourself to be?  □Black/African-American X White/Caucasian □Latino/Hispano □Asian or Pacific Islander □American Indian or Alaska Native □Other □please specify	
Birthdate: 05 / 28 / 55	
Are you registered to vote in Iowa? Yes Indicate political affiliation: Democrat _X Republican No Party	
SSN# 508-76-1134	
EDUCATION List schools attended, include high school. A current resume may be substituted for this section.  School City & State of Iowa Dates Degree/Major	
See Resume	
Elected Offices, State Appointed Positions or Membership on Workforce Related Boards or Councils:	
Council Bluffs Chamber of Commerce, Pottawattamie Growth Alliance, Council Bluffs Community Schoools	
Advisory Committee	_
	_
	_
	_
	_

Dates (from-to) Employer/Organization City & State Title/Position  See Resume  INTEREST IN APPOINTMENT Describe in detail why you are interested in serving on a Regional Workforce Investr Board. Provide information about your background including your involvement in community organizations, religious at groups, or other associations.  You may complete this section on a separate sheet.  Workforce development is key to the economic vitality of any region or community. I have served on the CB Bluffs Chamber of Commerce Board as Board Chair and recognize the diverse challenges of area business a industry in attracting and retaining a qualified workforce. I have also served on the Growth Alliance Board where an available and qualified workforce is essential to business retention and attracting new industry to a community.
INTEREST IN APPOINTMENT Describe in detail why you are interested in serving on a Regional Workforce Investor Board. Provide information about your background including your involvement in community organizations, religious are groups, or other associations.  You may complete this section on a separate sheet.  Workforce development is key to the economic vitality of any region or community. I have served on the Community of Shamber of Commerce Board as Board Chair and recognize the diverse challenges of area business a industry in attracting and retaining a qualified workforce. I have also served on the Growth Alliance Board where an available and qualified workforce is essential to business retention and attracting new industry to a
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industry in attracting and retaining a qualified workforce. I have also served on the Growth Alliance Board where an available and qualified workforce is essential to business retention and attracting new industry to a
where an available and qualified workforce is essential to business retention and attracting new industry to a
community.
Signature
Referred by:(print name) Signature
Organization:
Reason for nomination (what specific qualities does this person possess which would make them a good member of the Regional Workforce Investment Board):
Literated Activity of the Degion * * * * * * * * * * * * * * * * * * *
*******************************  Please indicate what sector(s) the nominee represents:  Business Labor County Elected Official School District City Official Community College College Other
Additional information to be considered by the Governor:

402-250-2522 cell

baumert 978@cox.net

712-328-0754 home

## **CHIEF EXECUTIVE OFFICER**

#### PROFESSIONAL EXPERIENCE

METHODIST JENNIE EDMUNDSON HOSPITAL, COUNCIL BLUFFS, IOWA 1981 – PRESENT A 230 bed acute care hospital with a \$90 million operating budget, 725 employees and 140 physicians on the active medical staff. An affiliate of Nebraska Methodist Health System.

### President and Chief Executive Officer (3/2007-Present)

President and CEO Jennie Edmundson Foundation and President Women's Christian Association the sponsoring member of Jennie Edmundson Hospital

#### Senior Vice President Operations (3/1998 - 2/2007)

Responsible for managing the capital and \$80 million operating budgets that supported the strategic initiatives of the hospital and health system.

## Vice president (7/1992-2/1998)

Responsible for Rehabilitation and Sports Medicine Services, Respiratory Care, Radiation Oncology, Occupational Medicine, Clinical Outreach, Housekeeping, Food Service and Plant Operations.

### Director, Rehabilitation Services (1/1986 - 6/1992)

Director, Physical Therapy (1/1983 - 12/1985) and Assistant Director Physical Therapy (11/1981-12/1982)

OMAHA VETERANS MEDICAL CENTER, OMAHA NEBRASKA, Staff Physical Therapist 6/1978 - 10/1981

#### **EDUCATION AND TRAINING**

MPA, Public Administration, University of Nebraska Omaha, Omaha, NE BS, Physical Therapy, University of Nebraska College of Medicine, Omaha, NE BS, Biology, Nebraska Wesleyan University, Lincoln, NE

VHA Foundation CEO Healthcare Safety Fellowship, 2009-2010 Health Care Advisory Board Academy Fellowship Program, Washington, D.C. 2004 to 2005

## PROFESSIONAL AND COMMUNITY ORGANIZATIONS

#### **CURRENT ACTIVITIES**

**lowa Hospital Association**, Board of Directors - Board Chair, IRHTP Committee, Council on Health Information, Council on Representation and Advocacy,

#### **PAST ACTIVITIES**

Council Bluffs Growth Alliance, Board Member
MICAH House Homeless Shelter, Board Member
Council Bluffs Area Chamber of Commerce (2006-2013), Board Chair 2012
Loess Hills Chapter American Red Cross, Board Member
Pottawattamie County VNA, Board Member
Chanticleer Community Theater, Board Member
City of Council Bluffs Human Relations Committee, Member
United Way Youth and Neighborhood Services Allocation Committee, Member
Council Bluffs Community Schools Advisory Committee, Member
Leadership Iowa, Graduate Member
Leadership Council Bluffs, Graduate Member
IHERF, Board of Directors

## Appointment Resume for Regional Workforce Investment Board please type or print clearly. Use additional sheets as necessary.

Entire form must be completed for consideration by the Governor's Office. Additional information on Regional Boards and the appointment process are available in the Iowa Administrative Code (877 IAC 6.1-11).

PERSONA	L DATA								
First Name	Randall	_ MI	_R	Last Name	McQueer	ney	Mr/Mrs	s/Miss/other	Mr.
Legal Residence	e 4022 Rawlins Drive								
City	Council Bluffs		State	IA	Zip	51501	County-Potta	wattamie	
Home Phone	402-650-0996			Email Add	dress		randall.mcqueen	ey@iwd.iowa	ı.gov
Employer or B	usiness Name Iowa Worl	force	Develo	pment					·* = · · ·
Address 300	W. Broadway, Suite 13		<u> </u>	· · · · · · · · · · · · · · · · · · ·				to the state of	
City Co	uncil Bluffs State	IA		Zip _	51501	C	ounty Pottaw	attamie (Re	gion 13)
Occupation	Workforce Developm	ent Op	eration	s Manager					
Business Phon	e 712-352-3480 ext. 45	18	Fax	712-352	-3486		_ Cell Phone	712-308-	1991
To assist us in appreciate you	providing balance and to meet response to these questions. U	our goai Jnder st	l of incre ate and t	eased diversi federal law, t	ty within the h	membersl on may ne	hip of boards and ot be used to disc	commissions, riminate again	, we ist you.
□Bla	r ethnicity do you consider you ck/African-American an or Pacific Islander		White	/Caucasian ican Indian c	or Alaska Nat	ive	□Latino/Hispa □Other	no please specify	<del> </del>
Birthdate: 6	<u>/14 /81</u>	∃Femal	е	■Male	Are yo	u a citize	n of the United St		
Are you registe	ered to vote in Iowa? <u>Yes</u>	_ Ind	icate pol	itical affiliat	ion:De	emocrat _	Republican	X No Party	ŗ
SSN#									
EDUCATIO School	N List schools attended, incl	ude hig City & S	h school State of I	I. A current owa	resume may	<i>be substit</i> Date:	tuted for this sect s	<i>ion.</i> Degree/Ma	ajor
Benson High	n School – Omaha, NE – 1	.995 to	1999 -	– High Sch	ool Diplon	na			· · ·
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	es, State Appointed Position	ns or	Membe	ership on W	orkforce R	Related E	Boards or Coun	cils:	
N/A Signature	Sundall MeG	D.ve	une	<b>-</b>		Dat	e; // /_/	4 12	017
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(OVER)

beginning with most recent experience. A Current resume may be submitted for this section.
Dates (from-to) Employer/Organization City & State Title/Position
7/2016-Present – Iowa Workforce Development – Council Bluffs, IA – Workforce Development Ops. Manager
7/2015-7/2016 – US Postal Service – Bellevue, NE – City Carrier Assistant
11/2000-2/2015 - Ameristar Casino - Council Bluffs, IA - Casino Ops. Technical Manager, Slot Shift Manager,
Assistant Slot Ops. Manager, Assistant Slot Shift Manager, Slot Supervisor, Slot Attendant
7/1999-7/2000 and 10/2005-11/2006 – US Army – E-4/Specialist – Motor Transport Operator / Armor Crewman
1/2008 - Veterans of Foreign Wars (VFW) - Post 2503 Omaha, NE - Life Member - Former Honor Guard
INTEREST IN APPOINTMENT Describe in detail why you are interested in serving on a Regional Workforce Investment Board. Provide information about your background including your involvement in community organizations, religious and civic groups, or other associations.  . You may complete this section on a separate sheet.
Under WIOA legislation, my position as an Iowa Workforce Development Operations Manager requires my
participation on this RWDB. The role of our office is to essentially connect job seekers with employers.
As a member on this board, I would hear firsthand, the needs of employers throughout our region and be able to
share that information with the team members in our One Stop who are working to help job seekers find gainful
employment. As a VFW member, I originally looked into working for IWD at the prospect of helping Veterans
find jobs. Now as the Operations Manager, I feel that I am helping so many more affected populations find gainful
Signature
*********************************  Please indicate what sector(s) the nominee represents:  Business Labor County Elected Official School District City Official Community College College Other  Additional information to be considered by the Governor:
Signature of CEO Chair or designee Print name:

EMPLOYMENT & EXPERIENCE List major paid employment & significant volunteer activities. List chronologically

S. COTT 1ST WALTER AND

## Appointment Resume for Regional Workforce Investment Board Please type or print clearly. Use additional sheets as necessary.

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PERSONAL DATA
First Name  Ally  MI   Last Name   Court   Mr/Mrs/Miss/other
Legal Residence 14899 Hill Crest 2D
City Court Right State IA Zip Sign County Rt
Home Phone 112 310 65 70 (C) Email Address Sully Rolf Diowa gol
Employer or Business Name Style & Eld - Visco Town Polaristi to than Sovering
Address 304) (1) By (1) (1) 33
City CR State TA Zip 5193 County
Occupation Aver Africa Curley Will
Business Phone 11 3 3 3 6 3 6 3 6 3 6 3 6 3 6 3 6 3 6
To assist us in providing balance and to meet our goal of increased diversity within the membership of boards and commissions, we appreciate your response to these questions. Under state and federal law, this information may not be used to discriminate against you.
Of what race or ethnicity do you consider yourself to be?  Black/African-American  White/Caucasian  DLatino/Hispano
☐ Asian or Pacific Islander ☐ American Indian or Alaska Native ☐ Other ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐ ☐
Birthdate:
Are you registered to vote in Iowa? Indicate political affiliation: Democrat Republican No Party
SSN# XX - XX - 8/89 483-62-8189
EDUCATION List schools attended, include high school. A current resume may be substituted for this section.
School City & State of Iowa Dates Degree/Major
univ. of Oklahama - 193 - Musters
Northwestern College Oringe City IA '84-BA
Elected Offices, State Appointed Positions or Membership on Workforce Related Boards or Councils:
Chair Disclass Committee
Cive Billion (Leville Sign) Grave
T Supervise the VR courselor who is a mander of
(reston's (Rec. 14) RWDB and who is the A Chair For
Their Disability Access Committee I'm part of Reg 14's
Core Purther Group
Signature Date: W///
Last updated 11/14/2017

Dates (from-to)	Employer/Organization	City & State	Title/Position
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Board. Provide info groups, or other asso	his section on a separate sheet.	your involvement in communit	Regional Workforce Investmen y organizations, religious and o
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und I	also Chair the Usabili	ty Access Cumm	i de a vel
Sulvivision	of a VR counsely Hove.	Ialso am part	through.
COLD LIVE	they Carryo	I a so ap par o	or program
Signature_	**************************To be filled out by person	Date:	11 14 12017
Referred by: Organization:	(print name)	Signature	
Title:			
	nation (what specific qualities does t egional Workforce Investment Boar		vould make them a good
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	********To be filled out by Chief E hat sector(s) the nominee represents		gion**************
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School	l District City Official	<b>Community College</b>	
Additional informati	e Otheron to be considered by the Governor:		
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## Appointment Resume for Regional Workforce Investment Board please type or print clearly. Use additional sheets as necessary.

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PERSONAL DATA			
First Name Libby MI A I	ast Name <u>WoodS</u>	Mr/Mrs/Miss/ot	her $Mrs$
Legal Residence 1603 28th Ave			
City Council Bluffs State 1	P zip 5150		
Home Phone 112 253 1404	Email Address   WOOd	s@ iwcc.e	du
Employer or Business Name 10 WA Weste	V M		
Address 2700 College Road			
City COUNCIL Bluffs State 119	<u> </u>	County Pott.	
Occupation Education 2 Emplo	syment Coord	dinator	
Business Phone 1122561088 Fax	J	Cell Phone 112	263140
To assist us in providing balance and to meet our goal of increa appreciate your response to these questions. Under state and fe	sed diversity within the member deral law, this information may	rship of boards and commiss not be used to discriminate	sions, we against you.
	Caucasian can Indian or Alaska Native	□Latino/Hispano □Other	
Birthdate: 4/22/87	Are you a citizen of the	please s e United States? <b>⊠</b> Yes □N	
Are you registered to vote in Iowa? Y Indicate political	affiliation: Democrat	, Republican No Part	ty
SSN#	<u></u>		
EDUCATION List schools attended, include high school.  School City & State of Io			ee/Major
Elected Offices, State Appointed Positions or Member	ship on Workforce Related	Boards or Councils:	
Signature XMDU W 10000	D	Date:/	/

	t recent experience. A Current resume may	•	
Dates (from-to)	Employer/Organization	City & State	Title/Position
- <del>17 - 14 - 18 - 18 - 18 - 18 - 18 - 18 - 18</del>			
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Board. Provide info groups, or other ass	PPOINTMENT Describe in detail why your mation about your background including ociations.  this section on a separate sheet.		
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Referred by:	*************To be filled out by perso (print name)	Signature	14 , 17
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Reason for nomi member of the R	ination (what specific qualities does Regional Workforce Investment Boa	this person possess which ward):	yould make them a good
	*****		
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	*********To be filled out by Chief what sector(s) the nominee represen		10n
	ness Labor ol District City Official		
Schoo	ol District City Official ge Other	_ Community College	
Cone Additional informa	tion to be considered by the Governor:		
		4.0	
	•		
		The second secon	
Signature of CEO (	Chair or designee	Print name:	

## Libby A. Woods 1603 28<sup>th</sup> Ave, Council Bluffs, IA 51501 (712) 253-1404 libbywoods14@gmail.com

~Passionate Leader Motivated Determined Organized~

#### **EDUCATION**

- Bachelor of Arts in Marketing & Management
  - o Buena Vista University, Council Bluffs, IA
  - o August 2010- May 2012
- Associate of Applied Science in Administrative Assistant
  - o Iowa Western Community College, Council Bluffs, IA
  - o January 2006 December 2007

#### **SKILLS & QUALIFICATIONS**

- Supervise and oversee the Education2 Employment program
- Market and promote continuing education training and college programs
- Collaborate with CE Coordinators for student success and retention of students
- Advise students in all phases of academic and career planning
- Develop student schedules, assist with registration and individualized transfer requirements

- Assist students with educational achievement plans
- Work closely with faculty and staff
- Proficient in Microsoft Office
- Detailed & Task Oriented
- Data Base Maintenance
- Conduct Career-Education Based Interviews
- Student-Orientation Facilitator
- Case Management
- Community Collaborations
- Marketing & Promotions of Programs
- Student-Based Scholarship Processing

#### **EMPLOYMENT HISTORY**

- Iowa Western Community College
  - o Education 2 Employment Coordinator, April 2016 current
  - o Pathway Navigator, February 2015 March 2016
  - o HiSET Success Advisor, July 2014 February 2015
  - o Enrollment Advisor, July 2010 July 2012
  - o Communication Specialist, July 2009 June 2010
  - o Secretary IV, September 2008 June 2009
  - o Accounting Administration Processing Support II, January 2008 September 2008
- ADM Crop Risk Services
  - o Underwriter, August 2012 June 2014

#### COMMUNITY INVOLVEMENT

Council Bluffs Human Services Advisory Council: July 2014 - Current

## 2018 RWDB/CEO Meeting Dates:

- January 24, 2018, 9:00 11:00
- March 28, 2018, 9:00 11:00
- May 23, 2018, 9:00 11:00
- July 25, 2018, 9:00 11:00
- September 26, 2018, 9:00 11:00
- November 14, 2018, 9:00 11:00 (Thanksgiving is the day before we would normally have the meeting so this is why we're having the meeting on November 14<sup>th</sup>)